

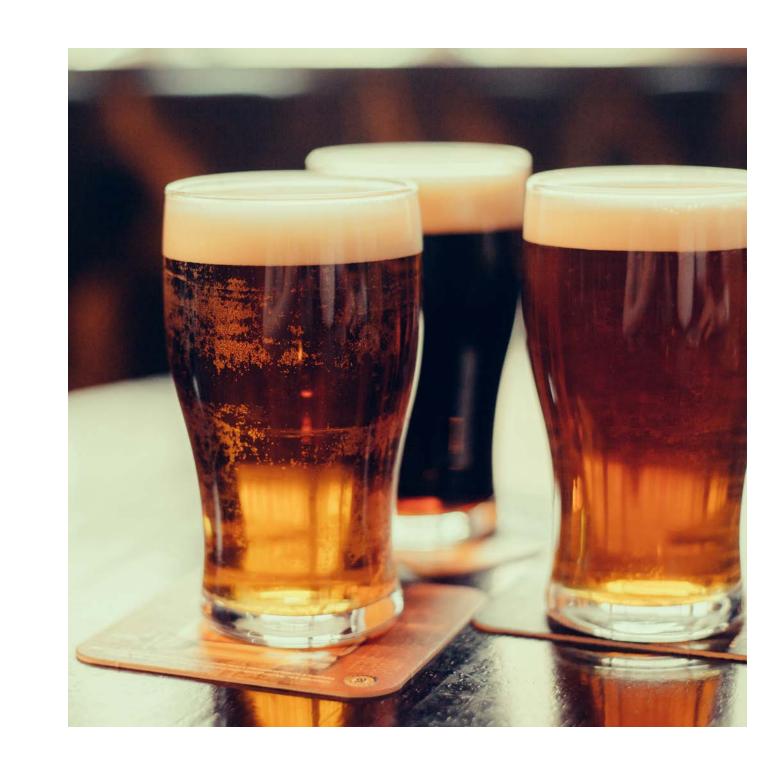
## BEER IS NO LONGER BLACK & WHITE: why spectrum is key

Paolo Lanzarotti
Asahi Breweries Europe Group

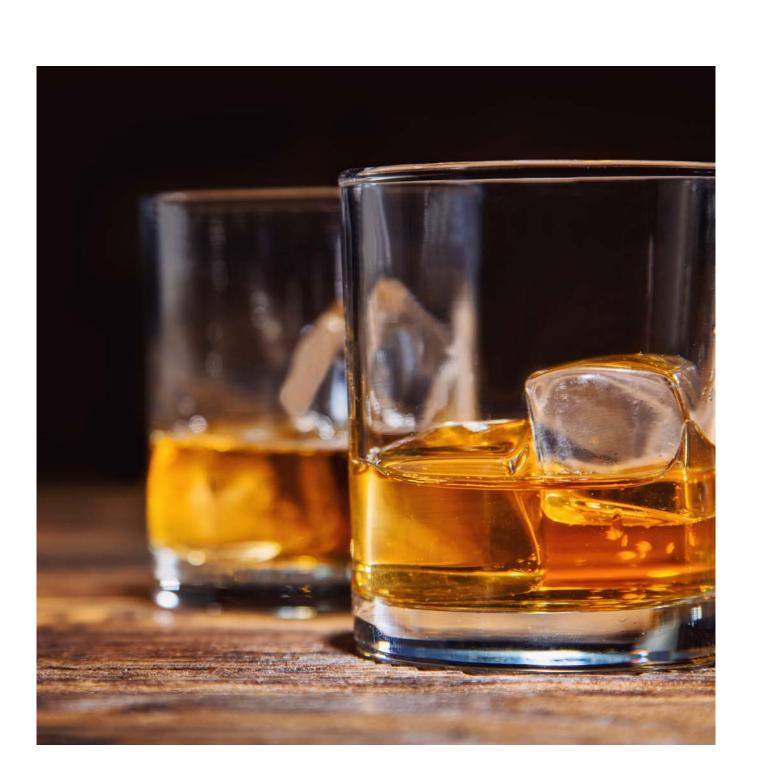
#### Asahi Group

#### Mission:

To deliver on our great taste promise and bring more fun to life







WHISKY



SOFT DRINKS



FOOD











#### We have a rich history...





Asahi in Central Europe

5 Production countries

11 Brewery sites

60 Export markets 7,400 People

33 million

Hectolitres of beer per year



AE Brands Korea

Asahi Brands Europe





#### Crafted beer should not be exclusive

Complex lagers











### MOSTOLI EELE A INCIDENTALIA INC





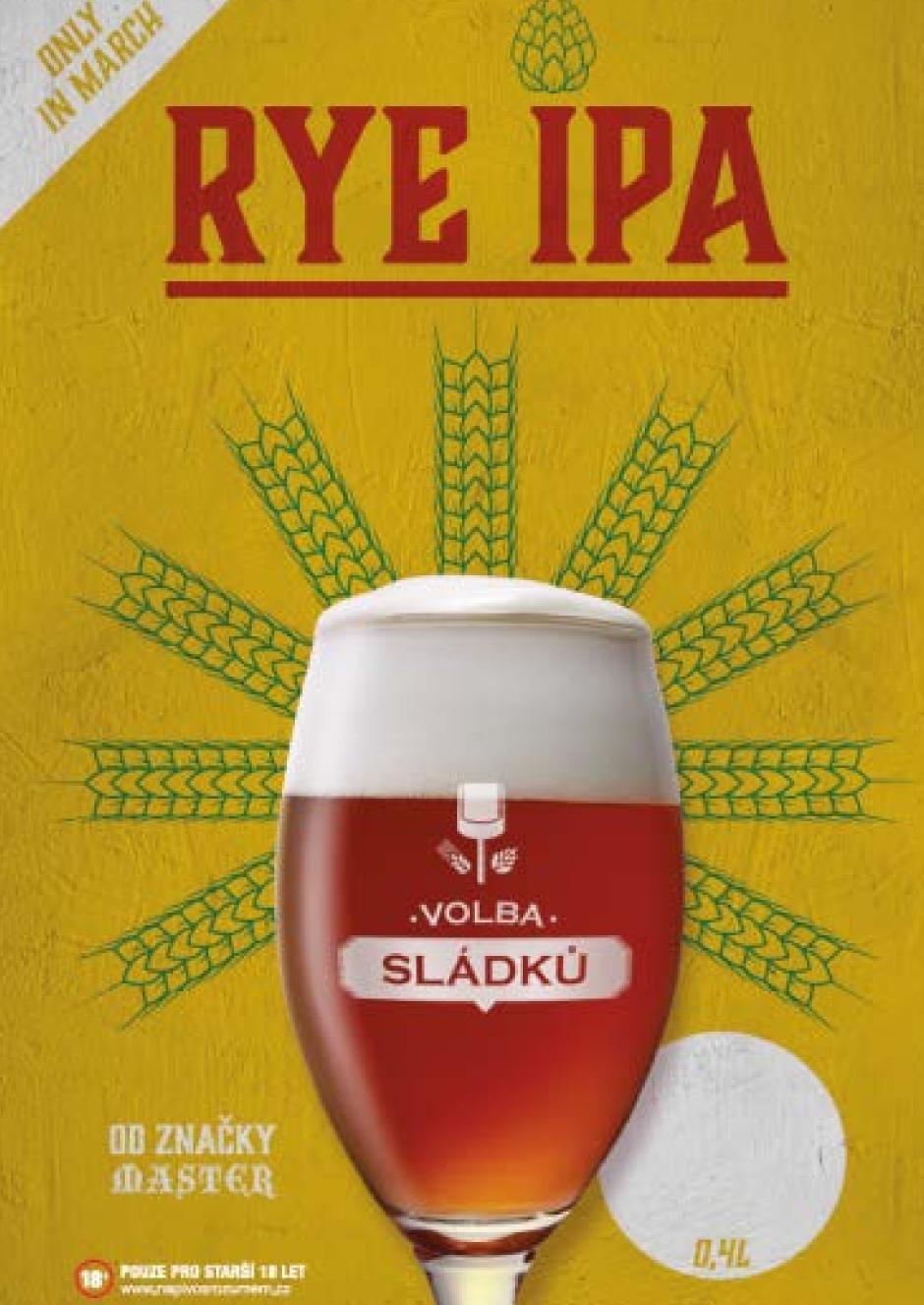




SPOTIANE

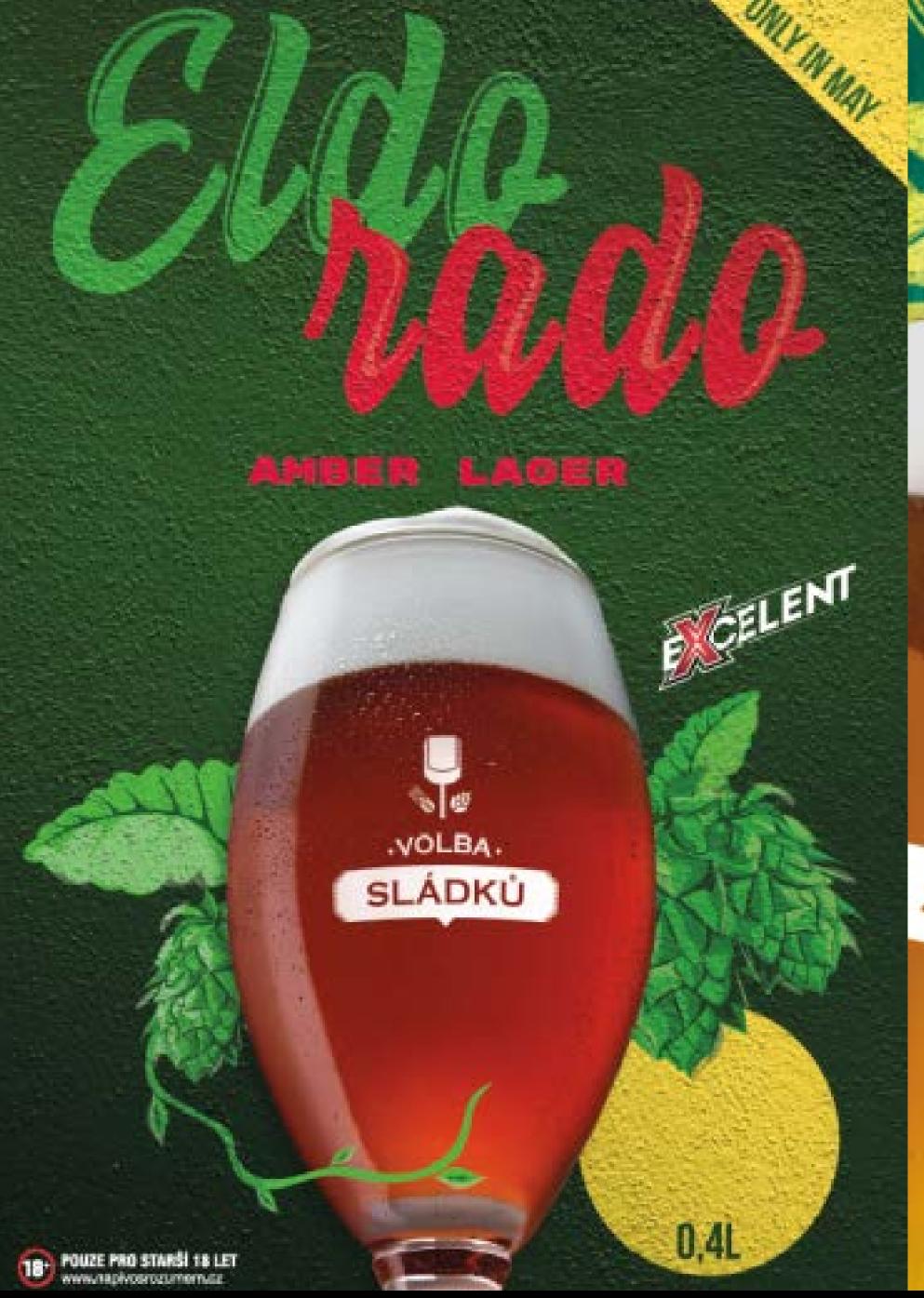
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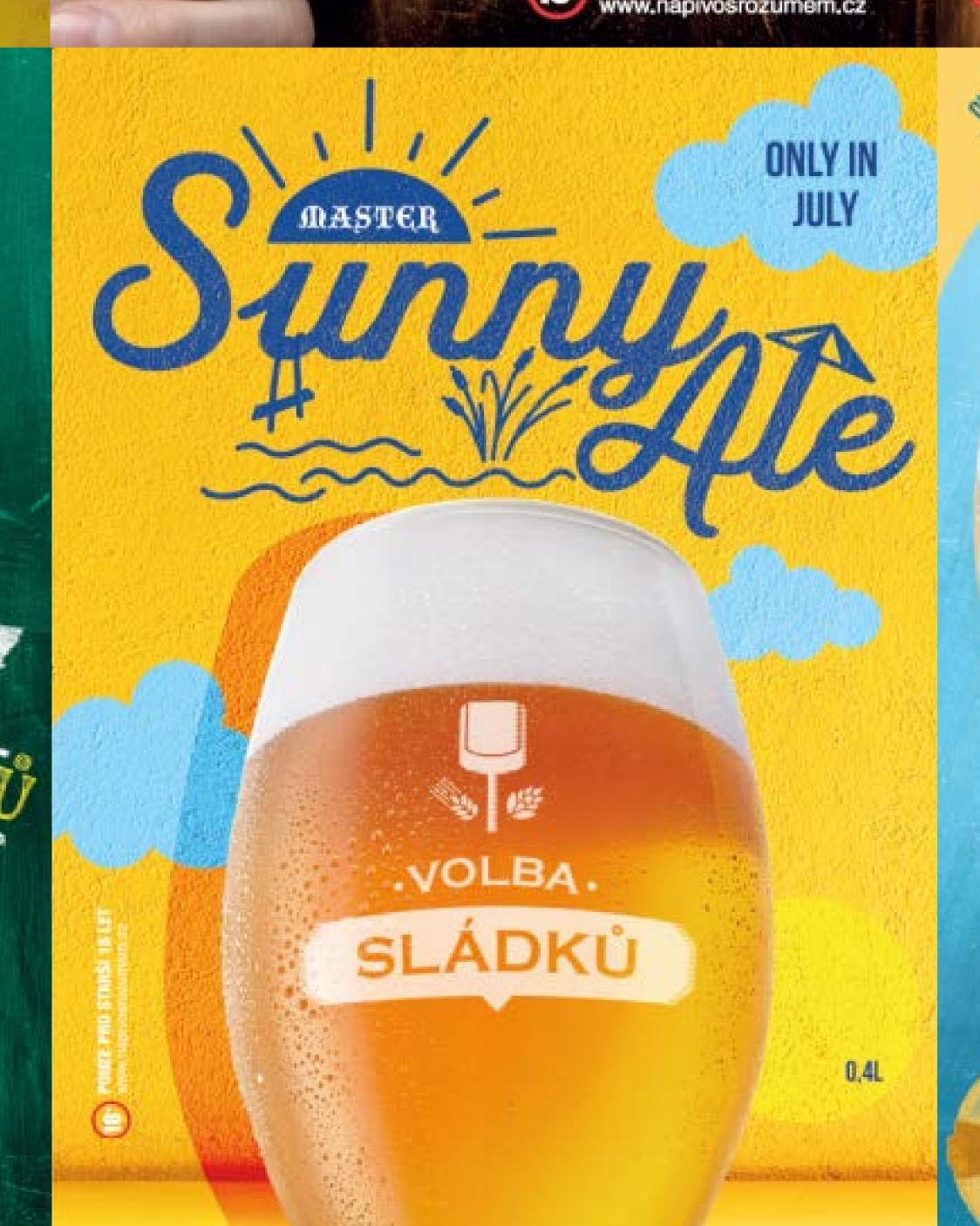


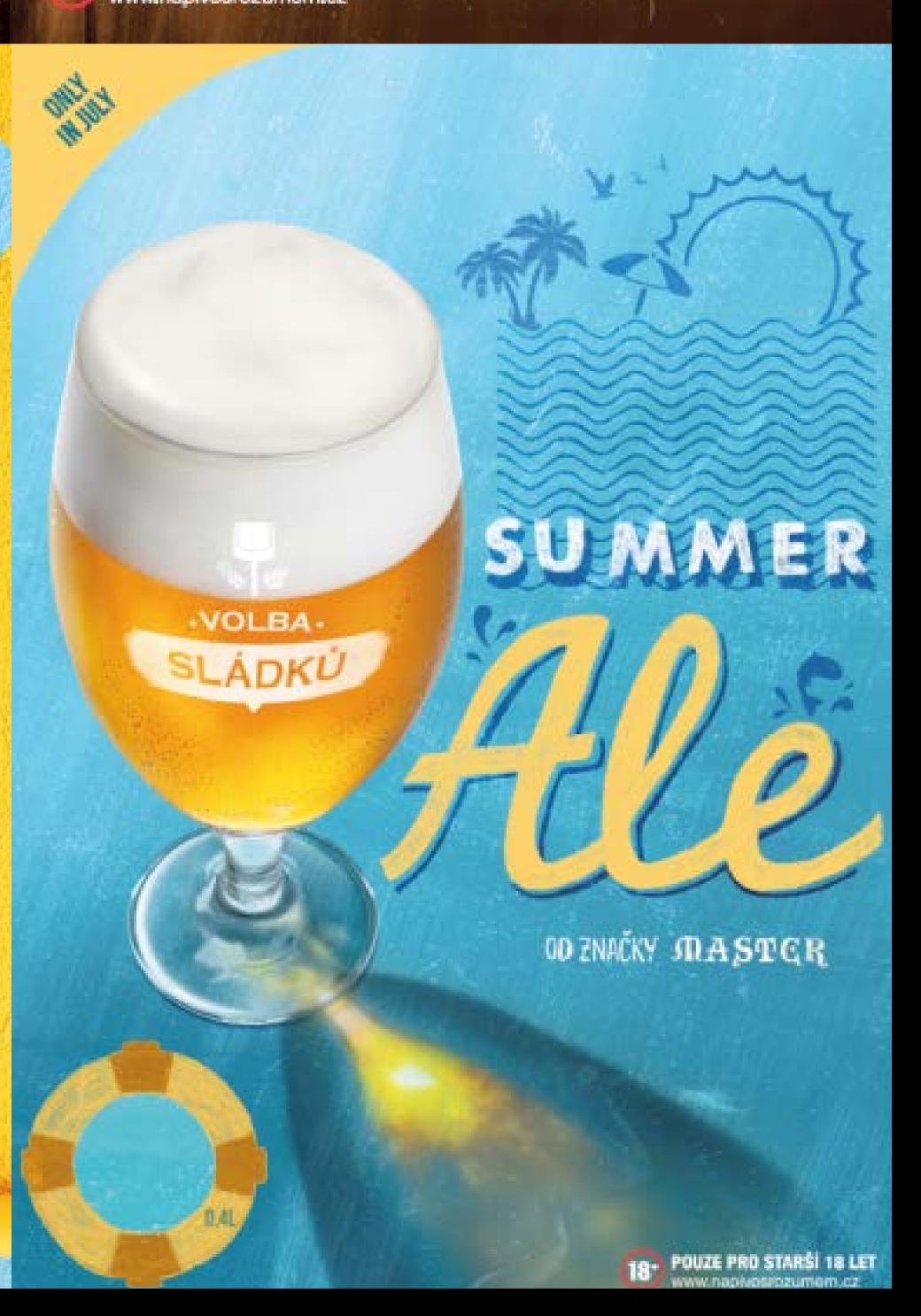












### Plzenského Kano Prazdroig Fazdroje a Pivovaru







Český ležák s americkými chmely

#### Everyone deserves a better beer

The Original













## "Size does not matter. Good beer is good beer."



#### Consumers care about taste, even when they do not want alcohol

Beery beer

Adult refreshment











MOZESZ WSZYSTKO

100% O, 0% SMAKU ALKOHOLU



#### If we want a brighter tomorrow, more needs to be done, today

#### What we've always done well



#### What we need to do



### "Tomorrow is already

# "It is not black and white."

## "It is not either or."

# "We have to act at both ends of the spectrum."